



Newport Safeguarding Children Board
Bwrdd Diogelu Plant Casnewydd

THE NEWPORT SAFEGUARDING CHILDREN BOARD

2 YEAR STRATEGIC PLAN

JULY 2010

**THE NEWPORT SAFEGUARDING CHILDREN BOARD
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**THE NEWPORT SAFEGUARDING CHILDREN BOARD
2 YEAR STRATEGIC PLAN
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1 INTRODUCTION

FOREWORD.

There is probably no more important arena where people from a wide variety of agencies meet together, than the Safeguarding Children Board. Safeguarding and protecting the interests of children and young people, particularly those who are most vulnerable, should have top priority. This Business Plan and the activity that has gone before it in previous years, moves us towards the principle of shared responsibility whereby each agency and each worker across Newport understand their individual and collective responsibility in safeguarding and protecting the interests of children and young people.

The self-assessment tool gave the SCB an opportunity to look at itself, and along with a number of services, we agreed that we need to improve on how we involve children and young people in thinking about, and planning services, as well as not simply listening to what they have to say, but acting on it. That will probably remain the biggest challenge, not just for this current year but for subsequent years.

The changing and challenging economic climate will focus our attention on finding ways to work differently and more efficiently. This will mean continually exploring the potential for greater collaboration between agencies in the City and between the City and our neighbours. In the first instance, I would plan that we share this Outcome Focus Business Plan with the other four Local Safeguarding Children Boards within the Aneurin Bevan Health Board area to enable early identification of where we can do things together. That should not interfere with quality and best local practice, but it could allow us to find time, such a precious commodity in an area of work that hinges on the opportunities that we find to “pause and reflect”.

STEWART GREENWELL
**Chair of Newport Safeguarding Children Board/
Corporate Director (Care and Customers)**
Newport City Council

OUR VISION.

To establish Newport as a community where everybody, every family, every professional and every organisation in this and subsequent generations makes it their business to listen to every child and every young person and help them grow up safely and succeed in adult life.

OUR STANDARDS.

Newport LSCB aims to met the following standards, which reflects 'Children and Young People: Rights to Action' (WAG 2004) seven core aims, namely that all children:

- 1 Have a flying start in life.**
- 2 Have a comprehensive range of education and learning opportunities.**
- 3 Enjoy the best possible health and are free from abuse, victimization and exploitation.**
- 4 Have access to play, leisure, sporting and cultural activities.**
- 5 Are listened to, treated with respect and have their race and cultural identity recognized.**
- 6 Have a safe home and community which supports physical and emotional well being; and**
- 7 Are not disadvantaged by poverty.**

2 BACKGROUND

During 2009 the NSCB experienced a number of changes in key personnel. The Chair of the Board Sharon Davies (Head of Service) and Carol Davies (Service Manager - Safeguarding), left the department and Judith Dunn NSCB Business Manager, retired. The departure of the Business Manager in particular was a major loss for the board as it was her impetus and tenacity that kept the 2008/2009 business plan on track. The Business Manager coordinated and led most of the sub groups and at the point of her departure the majority of objectives for 2009-10 had been or were in the process of being completed and signed off. As a result of the changes in personnel, the overall co-ordination of the Board and its subgroups lost its impetus somewhat. In drafting the Business Plan for 2010-2011 it has been necessary therefore to emphasise the need for more distributed leadership and a greater emphasis upon the strategic direction of the board.

An examination of the previous Business Plan indicated that some of the data required was unavailable. We could not therefore evaluate whether some outcomes for children and young people had been achieved. This issue has been addressed in the new Business Plan 2010-2012. We have also recognised that there is a vital need to maintain the strategic momentum of the Board so that the objectives of the plan are delivered without the responsibility lying with one person. It is the Board and the Board Members who collectively have the responsibility to deliver the objectives in the plan and to critically challenge each other if this is not being achieved.

There has been a national focus upon safeguarding including the publication by CSSIW in October 2009 of 'Safeguarding and Protecting Children in Wales', the development of the Welsh National Safeguarding Forum and the Health, Wellbeing and the Local Government Committee Enquiry into the Local Safeguarding Boards. It has been concluded that multi-agency working is not strong enough, there is a lack of outcome focused plans and partner agencies do not sufficiently share the responsibility for safeguarding with Social Services.

The Self Assessment Tool (SAIT) completed in 2009 helped NSCB Members to evaluate the function of their Board. The tool is designed to evaluate progress, strength and weakness in areas that are judged to be crucial for achieving effective cooperation at a strategic and practice level in order to both safe guard and achieve better outcomes for children.

Key Findings from the Self Assessment Improvement Tool.

- a. Newport LSCB must demonstrate that **children are safe.**
- b. Newport LSCB must demonstrate that **vulnerable children are achieving better outcomes.**
- c. Newport LSCB must demonstrate that **partner agencies achieve best practice in safeguarding.**

- d. Newport LSCB must demonstrate that **safeguarding is a priority across all partnerships**
- e. Newport LSCB must demonstrate that **children, young people and carers participate in the design and influence delivery of safeguarding services.**

The NSCB Business Plan 2010/12 has been designed as a quality assurance tool that enables us to evaluate how far we are ensuring that multi agency working is the foundation for protecting children and young people from harm. The NSCB has established a sub group - the 'Business Group' that will act as the executive group for the delivery of NSCB Business Plan. The Business Group will oversee a number of 'Programme Groups' and each group will deliver an NSCB priority. The individual programme Chairs and their group will have responsibility for ensuring the delivery of the objectives/task. Each Chair reports to the NSCB Board and progress within each programme groups will be monitored with the aid of the new comprehensive data set (Contained within Appendices).

The NSCB Business Plan 2010/12

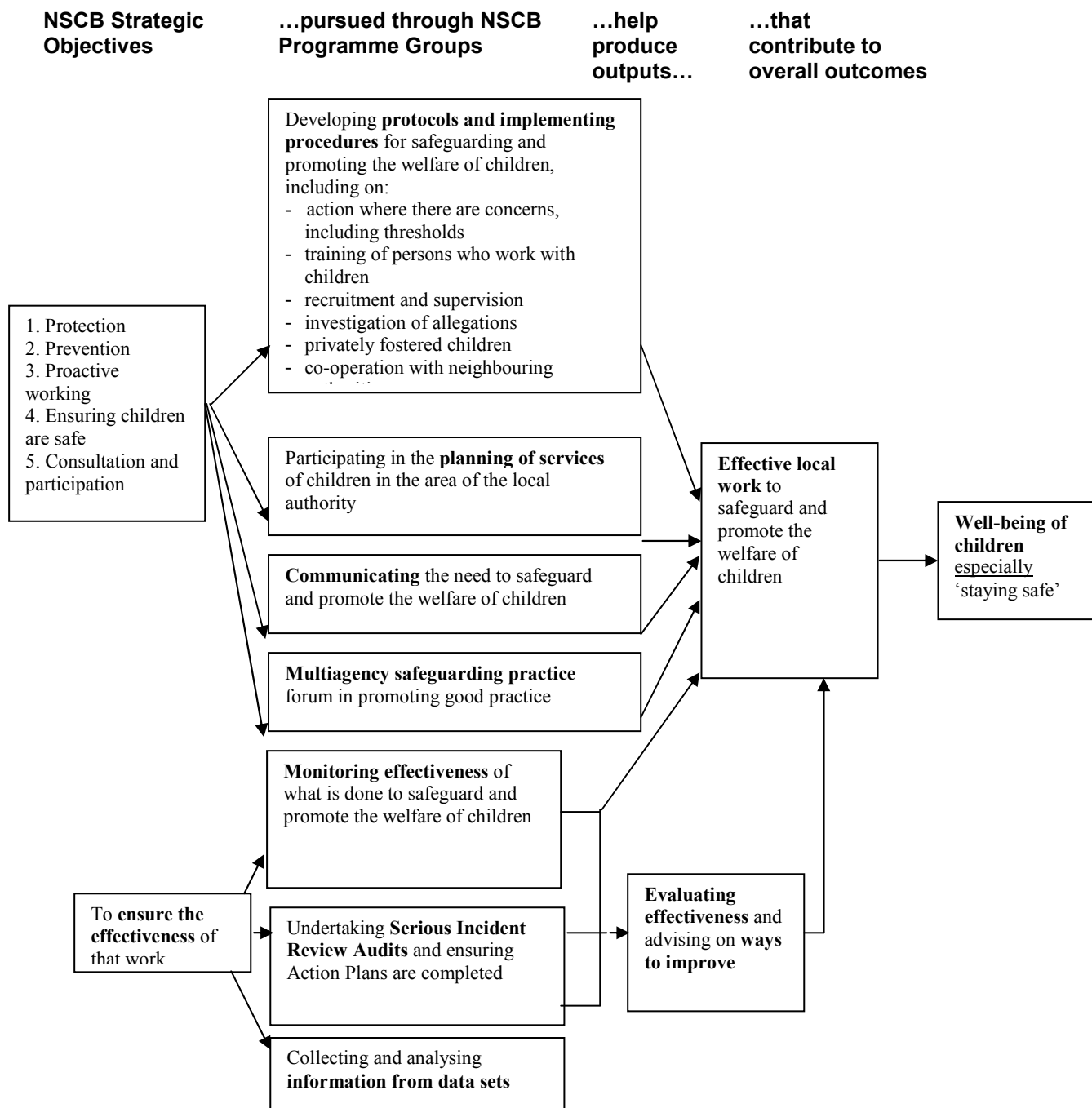
The new NSCB Business Plan is built upon three principles:

- **A strategic approach** – setting objectives that deliver outcomes that are linked to priorities set by key statutory partnerships and reflected in the Corporate Plan.
- **A focus upon results** – using the planning tool preferred by the City Council, 'Results Based Accountability'
- **Distributed Leadership and Accountability** – Senior Managers from the full range of statutory and 3rd sector agencies will Chair or Vice Chair the Programme Groups which will enable accountability in delivering each element of the plan.

A STRATEGIC APPROACH

A strategic approach to setting outcome focussed objectives is the preferred model for both the NSCB and the Children and Young People's Partnership (CYPP). The common approach will avoid duplication and allow a consistent approach to planning for the CYPP's Core Aim 6 (All children and young people should have a safe home and community). This approach also fits within the wider context of the Local Service Board's (LSB) Objective Three (To have safer and vibrant communities).

The NSCB is the key statutory mechanism for relevant organisations to co-operate to safeguard and promote the welfare of children. Therefore the plan is designed to provide evidence to show how far it is possible to say that **that safeguarding is a priority across all partnerships**. The design of the Business Plan is illustrated overleaf:



A FOCUS UPON RESULTS

Lord Laming noted that in order to get a reliable picture of current safeguarding practice in any area it was insufficient to rely on performance indicators. A focus upon processes and timescales does not drive improvements and secure better outcomes for children and young people. The NSCB plan is therefore focused upon outcomes rather than outputs. It is based on an approach developed by Mark Friedman called Results Base Accountability (RBA). RBA provides a useful framework, to enable multi-agency groups and individual organisations to:

- identify the outcomes that they want to improve
- ensure that they are planning effectively
- involve service users and the wider community in achieving better outcomes
- be able to show whether they are making a difference to the lives of service users.

RBA is more than a planning tool. It can become a way of achieving strategic and cultural change, moving the focus away from the setting of output targets and a reliance on process measures that have traditionally been used to monitor performance and 'success'.

The RBA approach begins with simple questions that are familiar in any performance management process but then it goes on to ask the key question 'Did the activity make any difference in the lives of the people we serve? This is illustrated below:

HOW MUCH DID WE DO	HOW WELL DID WE DO IT
Numbers of agencies attending NSCB meetings Frequency of meetings Progress on business plan Financial management Numbers of member annual appraisals carried out	% of Members attending regularly % of Members stating their satisfaction with meetings % serious case reviews considered % recommendations in training plan implemented % recommendations in Reports agreed Identifiable progress achieved on business plan % agreed recommendations reviewed on a regular basis
DID IT MAKE A DIFFERENCE	
Population	
% of children who report that they feel safer % reduction in children referred for physical, emotional and sexual abuse and neglect % hospital admissions caused by unintentional or deliberate injuries	
Performance	
% of children who are not likely to suffer significant harm as a result of intervention and child protection plans are discontinued within 6 months % of children receiving child protection services reporting that they feel safer % reduction of children with child protection plans % protection plans which have been successfully implemented % of parents who report that services have improved the parenting of their children % children becoming the subject of Child Protection Plans for second or subsequent time % of children who are not likely to suffer significant harm as a result of intervention and child protection plans are discontinued within 6 months % of children receiving child protection services reporting that they feel safer % reduction of children with child protection plans % protection plans which have been successfully implemented % of parents who report that services have improved the parenting of their children % children becoming the subject of Child Protection Plans for second or subsequent time	

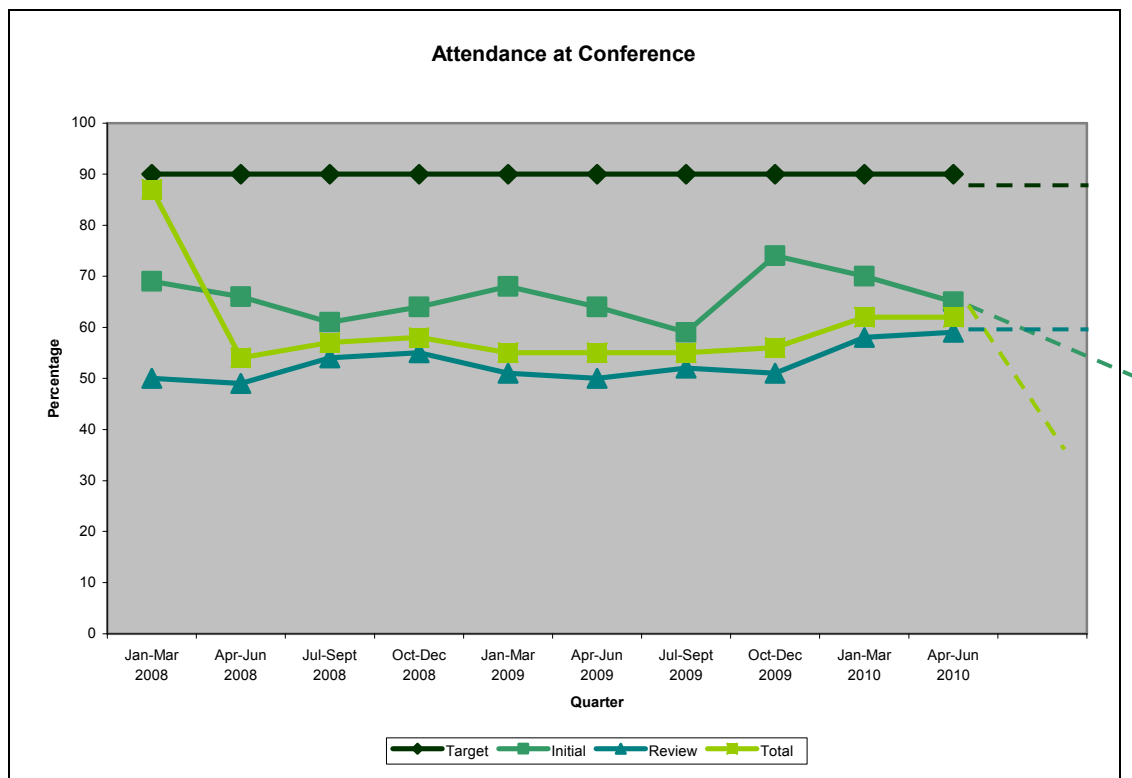
An examination of the data set out above, provides an description of the 'present' position. This analysis is then applied to an RBA exercise called, 'Turning the curve' that enables services and agencies to identify the priority outcomes they want to improve. By analysing and understanding trend data,

they can develop a strategy for achieving better outcomes. When this data is plotted on a graph, it can be seen what needs to be done to 'turn the curve' or change direction. This process is illustrated in the example below from the new Business Plan 2010/2012:

The Outcome required: All Children and Young People are Safe from Harm

The Indicator (One of a set): The % of professionals attending Child Protection Conferences

3 THE TREND



The Trend

During 2009/10 of the 2245 professionals that were invited to child protection conferences only 1342 professionals attended (59%). The target set for this particular indicator for 2009-10 was 90%

The Story behind the trend

It is essential that all children are protected from harm. When a child or young person is believed to be at risk because they are experiencing such things as physical, emotional, sexual abuse or neglect they need to be protected.

A conference makes the decision about whether a child's name should be placed on the Child Protection Register and if so, then this is an acknowledgement that the child or young person has or could be at risk of suffering significant harm. A child protection plan is subsequently drawn up to make sure that the child/young person is kept safe from harm and help is offered to the family to ensure that they comply with the plan.

Professional input into the child protection process is essential particularly when decisions are being taken in the first instance to register a child/young person on the register and more significantly when a decision has to be made as to whether the child protection plan has been successful enough to warrant the removal of a name from the register or not. Attendance at conference from the key agencies/professional is absolutely vital to ensure that this decision has the combined agreement of all key agencies, that all professionals involved with children and their families are satisfied that sufficient progress and improvements have been made.

Analysing the significance of the trend

The current trend clearly highlights that not only is the target of 90% not being met but that attendance at both initial and review conferences is very worrying low. The prediction therefore if attendance figures continue at their current levels is that overall attendance will in fact continue to fall. It is therefore likely that decisions made within conferences will become unreliable as key personnel are not in attendance and therefore not contributing to the process of ensuring children are safe from harm.

Key Recommendations

The Service Manager (Safeguarding) to prepare a report for the Safeguarding Board on the current trends of this indicator and the likely negative impact this will have on the strategic outcome '*keeping all Children and young people are safe from harm.*' The NSCB will be failing in its statutory duty if it does not commit itself to ensuring that attendance at conferences improves. There will therefore be a regular report to each meeting that will monitor attendance at conferences of each agency and if there is no improvement then the problem will be escalated to the senior management of each agency.

DISTRIBUTED LEADERSHIP AND ACCOUNTABILITY (Through Programme Groups)

The nine programme groups that have responsibility to fulfil the actions set out in the Business plan are set out as follows:

1. Audit Group
2. Business Group
3. Research and Training Group
4. Monitoring and Evaluation Group
5. Procedures Group
6. Communication

7. Area Safeguarding Groups
8. Linked Groups
9. Consultation and Participation Group

The role of the programme groups in delivering distributed leadership and accountability can be seen by using the Audit Group as an example. The role of the Audit Group is

“To undertake specific thematic quantitative and qualitative audits that will highlight elements of good and poor practice across partner agencies and to make findings and recommendations to the LSCB. This group will then ensure that action plans have been completed. “

There is an example of this process (see Appendix 3) where the Audit group recently completed a multi- agency, ‘Serious Incident’ audit. New qualitative data tools were developed for reviewing serious incidents that meet the threshold of ‘near misses’. The critical lessons from these audits are then reported to the NSCB Board. There are clear cross over tasks for the other programme groups as critical messages are discussed with practitioners; included in newsletters by the communication group; and evaluated by the monitoring and evaluation by group. The feed back from the first audit completed by partners is that the audit tool fulfilled its task and the process of involving partners in its completion led to the owning of change within their own organisation changes in their organisation. Therefore it is achieving what it was set out to do by encouraging good performance and accountability and thereby informing senior managers about the quality of their organisations safeguarding practice.

Staffing Issues

The current post holder is an interim manager also holding the post of Quality Assurance Service Manager. We are considering the possibility that we could create a single post for Local Safe guarding Business Manager covering the Pan Gwent authorities, but this would require discussion about who should be the Chair for the amalgamated board.

The post of NSCB Business Manager has been advertised four times with no appoint able candidate therefore there is a secondment of a Team Manager to the post for 6 months. A decision will have to be made if to appointment permanently or consider one post for Pan Gwent. The salary would be a joint contribution by the four local authorities.

4 CONCLUSION

Safeguarding is everybody’s business and all partners need to recognise that, ‘please keep me safe’ is the simple but profoundly important hope that is the minimum upon which every child and young person depends’ - Lord Laming ‘2008’ Members and senior managers in the city council and the leadership teams of partner agencies need to know ‘How safe are our children now?’ and ‘What do we have to do to improve the safety of our children?’

The new NSCB Business Plan helps to provide answers to these questions by taking a strategic approach that links objectives across a range of key statutory partnerships.

The new NSCB Business Plan 2010/11 moves on from a previous planning and delivery process that was focussed upon outputs rather than outcomes and relied on the Business Manager to progress the delivery plans.

The focus is now upon results that improve actual outcomes for children and young people and the delivery programme places responsibility upon Senior Managers from the full range of statutory and 3rd sector agencies.

APPENDIX 1

NSCB WORK PLAN FOR 2010



Newport Safeguarding Children Board
Bwrdd Diogelu Plant Casnewydd

NSCB BUSINESS PLAN

May 2010

Newport Safeguarding Children Board
OUTCOME: All children and young people are safe from harm

Strategic Objectives

1. Protection
2. Prevention
3. Proactive working
4. Ensuring Children are safe
5. Consultation and Participation

Action Ref/ Pledge	Outcome	Performance Indicator NSCB: PI REF	Target	Action	Milestones (with dates)	Lead Group	Completion Date	RAG Status	Progress /Comments
1	We will have a skilled and competent workforce	P1C PID P1E P1F	New New New New	Undertake Annual Section 28 Audit Develop Training Strategy /audit tool Implement Training strategy Revise Vetting and Barring Policies Develop mechanisms to identify and disseminate best practice	Baseline Targets to be established 2010-2011	NSCB Audit Group NSCB Training Group NSCB Procedures Group NSCB Safeguarding Group		New New New New	

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1	We will meet the arrangements outlined in Working Together			Review current arrangement and Implement programme of change to meet requirements. Develop mechanisms/ processes for disseminating urgent safeguarding messages.	Baseline Targets to be established 2010-2011	NSCB Audit Group NSCB Safeguarding Group			

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1	We will meet the arrangements outlined in Working Together (Cont'd)	P1B	New	Undertake Annual Review of policies/procedures Protocol for information sharing on a multi-agency basis Use of SERAF intelligence in a protocol	Ongoing	NSCB Policy and Procedures Group Pan Gwent initiative NSCB Monitoring and Evaluation Group		New	

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Action Ref/ Pledge	Outcome	Performance Indicator NSCB: PI REF	Target	Action	Milestones (with dates)	Lead Group	Completion Date	RAG Status	Progress /Comments
1	Newport Safeguarding Children Board will be fit for purpose	P1G	New	Membership of NSCB to be reviewed annually		NSCB Monitoring and Evaluation Group		New	
		P1A	New	Attendance of NSCB to be reviewed annually	Baseline Targets to be established 2010-2011	NSCB Monitoring and Evaluation Group		New	
			New	Develop a Risk Monitoring Log	Baseline targets for new pi's to be established 2010-2011	NSCB Monitoring and Evaluation Group		New	

Newport Safeguarding Children Board
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Action Ref/ Pledge	Outcome	Performance Indicator NSCB: PI REF	Target	Action	Milestones (with dates)	Lead Group	Completion Date	RAG Status	Progress /Comments
1	Newport Safeguarding Children Board will be fit for purpose (Cont'd)			Undertake Annual SAIT analysis 'Practice Improvement through case audits/thematic audits/Serious incident reviews Develop a commissioning strategy, based on a needs analysis	SSD Transformation Plan 2010-11	NSCB Audit Group NSCB Audit Group SSD Corporate Parenting and Commissioning Group			

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Action Ref/ Pledge	Outcome	Performance Indicator NSCB: PI REF	Target	Action	Milestones (with dates)	Lead Group	Completion Date	RAG Status	Progress /Comments
1	Newport Safeguarding Children Board will be fit for purpose (Cont'd)			Review Agency Partnership Agreement (Induction Pack) Implement findings of serious case reviews. Develop Communication Plan including the full development of the website and produce and disseminate NSCB news letter		NSCB Business Group NSCB Communication Group			

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Action Ref/ Pledge	Outcome	Performance Indicator NSCB: PI REF	Target	Action	Milestones (with dates)	Lead Group	Completion Date	RAG Status	Progress /Comments
2	Children, young people, the public (parents and carers) know how to keep people safe	P2A P2D P2E	New 100% 18%	Undertake Section 28 Audit Develop and implement training programmes	Baseline targets for new PI's to be established 2010-2011	NSCB Monitoring and Evaluation Group NSCB Procedures Group		New G A	

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2	Children, young people, the public (parents and carers) know how to keep people safe (Cont'd)	P2L P2M	100% New	Develop and implement community Communication Strategy to ensure Public/community has access to information that raises awareness Map the need of vulnerable groups		NSCB Communication Group Linked Groups		A New	

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2	Children, young people, the public (parents and carers) know how to keep people safe (Cont'd)			Develop Strategic Overview of local multi agency Education /Training Safeguarding Programmes Develop mechanisms for dissemination of best practice		NSCB Research and Training Group NSCB Safeguarding Group			

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Action Ref/ Pledge	Outcome	Performance Indicator NSCB: PI REF	Target	Action	Milestones (with dates)	Lead Group	Completion Date	RAG Status	Progress /Comments
2	Children know how to keep themselves safe			Review Suicide Prevention Strategy CIN Indicators reported / analysed	Number of child suicides per year	NSCB Monitoring and Evaluation Group NSCB Monitoring and Evaluation Group			

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Action Ref/ Pledge	Outcome	Performance Indicator NSCB: PI REF	Target	Action	Milestones (with dates)	Lead Group	Completion Date	RAG Status	Progress /Comments
2	All Strategic Partnerships have safeguarding of children as a high priority	P2B P2C P2F	New New New	Annual business plans from each Strategic Partnership	Baseline targets for new PI's to be established 2010-2011	NSCB Business Group		New New New	

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Action Ref/ Pledge	Outcome	Performance Indicator NSCB: PI REF	Target	Action	Milestones (with dates)	Lead Group	Completion Date	RAG Status	Progress /Comments
3	Services recognise and respond to need	P2H P2I P2J P2K P3A P3B P3C P3D P3E P3F P3L P3M	80% 90% 60% 80% 99% 99% 100% 98.2% 69% 98.9% New 97%	Performance data monitored on a quarterly basis Use of data sets to identify vulnerable groups where proactive multi agency working has not been successful.	Baseline Targets to be established 2010-2011	NSCB Monitoring and Evaluation Group NSCB Monitoring and Evaluation Group		R R G R G G G A G A New G	

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3	Services recognise and respond to need (Cont'd)	P3N P3P P3Q P3R P3S	80% New New New New	Use of data sets in the analysis of unmet need and ensure mechanisms in place to identify and respond to that need.		NSCB Monitoring and Evaluation Group		G New New New New	

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Action Ref/ Pledge	Outcome	Performance Indicator NSCB: PI REF	Target	Action	Milestones (with dates)	Lead Group	Completion Date	RAG Status	Progress /Comments
3	Multi agency systems of working are effective	P2B P2C P2F	New New New	Partnership development working days	Baseline targets for new PI's to be established 2010-2011	NSCB Monitoring and Evaluation Group		New New New	

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Action Ref/ Pledge	Outcome	Performance Indicator NSCB: PI REF	Target	Action	Milestones (with dates)	Lead Group	Completion Date	RAG Status	Progress /Comments
4	Children feel safe in their homes, in their communities and with the organisations and services that support them	P4B P4C P4E	New New new	<p>Actions to be developed by Community Safety Partnership and Children and Young People's Partnership</p> <p>Range of accommodation options are available for vulnerable families, children and young people</p>	Baseline Targets to be established 2010-2011	<p>NCYPP</p> <p>Housing</p>		New New New	

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Action Ref/ Pledge	Outcome	Performance Indicator NSCB: PI REF	Target	Action	Milestones (with dates)	Lead Group	Completion Date	RAG Status	Progress /Comments
4	Children and young people are free from sexual exploitation and trafficking	P4A	New	New policies and procedures to be disseminated across all agencies and aligned with revised staff guidance and training.	Baseline Targets to be established 2010-2011	NSCB Training Group/ NSCB Policy and Procedures Group		New	

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Action Ref/ Pledge	Outcome	Performance Indicator NSCB: PI REF	Target	Action	Milestones (with dates)	Lead Group	Completion Date	RAG Status	Progress /Comments
4	Children are not victims of crime	P4E	New	Actions to be developed by Community Safety Partnership and Children and Young People's Partnership	Baseline Targets to be established 2010-2011	Community and Safety Partnership		New	

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Action Ref/ Pledge	Outcome	Performance Indicator NSCB: PI REF	Target	Action	Milestones (with dates)	Lead Group	Completion Date	RAG Status	Progress /Comments
5	The views of children and young people are sought	P5G	New	NSCB sign up to Participation Standards	Baseline Targets to be established 2010-2011	CYPP / Children's Rights and Complaints Officer		New	
	The views of parents and carers are sought	P5A P5B P5C	New New New	NSCB sign up to the Participation Promise Develop timetable of consultation events for children, young people and their families		NSCB Consultation and Participation Group		New New New	

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Action Ref/ Pledge	Outcome	Performance Indicator NSCB: PI REF	Target	Action	Milestones (with dates)	Lead Group	Completion Date	RAG Status	Progress /Comments
5	<p>The views of children and young people are sought</p> <p>The views of parents and carers are sought (Cont'd)</p>			<p>Ensure LAC pack information provided to children and young people</p> <p>Ensure that information is provided for children on a range of topics to keep themselves safe</p>		<p>Social Services</p> <p>Social Services/ Partners</p>			

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5	Children and young people are involved in the planning and development of services that affect them	P5D	New	Work with CYPP, Newport Youth Service and Newport Youth Council to develop mechanisms Children NSCB Group to be developed Lay person to be introduced onto the NSCB	Baseline Targets to be established 2010-2011	CYPP/Newport Youth Council NSCB Consultation and Participation Group		New	

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Strategic Objectives

1. Protection
2. Prevention
3. Proactive working
4. Ensuring Children are safe
5. Consultation and Participation

Action Ref/ Pledge	Outcome	Performance Indicator NSCB: PI REF	Target	Action	Milestones (with dates)	Lead Group	Completion Date	RAG Status	Progress /Comments
5	There are clear mechanisms and routes for children and young people to have their views heard and to complain	P5E	New	<p>Work with CYPP, Newport Youth Service and Newport Youth Council to develop mechanisms</p> <p>Independent advocacy and support services are available</p> <p>Quarterly report from Children's rights and Complaints Officer</p>	Baseline Targets to be established 2010-2011	Social Services/ Advocacy Service		New	

Newport Safeguarding Children Board
OUTCOME: All children and young people are safe from harm

Strategic Objectives

1. Protection
2. Prevention
3. Proactive working
4. Ensuring Children are safe
5. Consultation and Participation

Action Ref/ Pledge	Outcome	Performance Indicator NSCB: PI REF	Target	Action	Milestones (with dates)	Lead Group	Completion Date	RAG Status	Progress /Comments
5	There are clear mechanisms and routes for children and young people to have their views heard and to complain (Cont'd)			Training programme for professionals		NSCB Research and Training Group			

APPENDIX 2

NSCB PROGRAMME GROUPS FOR 2010



Newport Safeguarding Children Board
Bwrdd Diogelu Plant Casnewydd

NSCB BUSINESS PLAN
GROUPS AND ROLES

July 2010

NSCB Business Plan

The work stream matrix will identify the group or lead member, area of work, the role of the Board, and the priority that should be given to the specific area of activity.

Area of work – will describe the activity that needs to be undertaken.

Business Group

Role – to provide leadership, direct the business of the Board and ensure that NSCB focuses on delivering its work on the work streams priorities.

Strategic Aim	Activity	Board Timescale	Priority	Linked Document	Data Sets N= Number set P=Performance set
Governance	Monitor and track Board actions, act as a filter for directing the work of the Board. Approve the agenda.	Board meetings	1	Business Plan	
Governance	Agree partners contributions Manage the Board's Budget in line with the Partnership agreement.	Deliver – report to Board in budget paper	1	Partnership Agreement	
Governance	Monitor implementation of NSCB Business Plan	Each Board meeting	1	Business Plan	
Responsive	Monitor the implementation of Serious Case Review Action Plans	Update reporting to the Board every 6 months	1	CSSIW descriptions for the Review of Serious Cases	N1A

Audit Group

Role- To undertake specific thematic quantitative and qualitative audits that will highlight elements of good and poor practice across partner agencies with the findings and recommendations of these presented to the board. This group will review the outcomes of the audits to ensure the action plans have been completed.

Strategic Aim	Activity	Board Timescale	Priority	Linked Document	Data Sets N= Number set P= Performance set
Governance	Report to Board on completion of SAIT Audit		1	SAIT document	P1A P1B
Targeted	Complete Thematic Audits		1	Audit documents	Refer to data sets when audits themes agreed
Targeted	Complete 'Serious Incidents' good practice audits		1	Audit documents	N1B
Responsive	Respond to requests from Monitoring and Evaluation Group for specific audits		1		P1C P1D P1E P1F P1G Refer to data sets when audits themes agreed

Research and Training Group

Role – ascertain local training needs. Produce a multi-agency training plan. Ensure that appropriate multidisciplinary training is provided and take a strategic overview of inter-agency training to promote effective practice to safeguard and promote the welfare of children.

Strategic Aim	Activity	Board Timescale	Priority	Linked Document	Data Sets N= Number set P= Performance set
Responsive	Review and update Training Strategy, produce a costed plan with recommendations to NSCB re the commissioning options and implementation arrangements to deliver the strategy		1	Partner Agency Learning and Development Plans	N1D N1E
Responsive	Respond to any training requirements set out in Serious Case Reviews	As required	1		N1A N1C N1G
Targeted	Deliver extra training event for large number of designated individuals in response to NSCB Audit of 10/11		1	NSCB Training Audit and Recommendations 10/11	
Governance	Develop audit tool and present for monitoring delivery of Training Strategy and present to NSCB for sign off		1		

Monitoring and Evaluation Group

Role – to develop a safeguarding minimum data set, and produce a framework for monitoring and reporting to the Board. Monitor and evaluate the effectiveness of how NSCB partners individually and collectively fulfil their legal responsibilities to safeguard and promote welfare. Track and monitor progress of the implementation of Serious Case Review Action Plans both for individual agencies and for the NSCB itself.

Strategic Aim	Activity	Board Timescale	Priority	Linked Document	Data Sets N= Number set P= Performance set
Responsive	Review minimum Safeguarding Data Set. Develop a framework for monitoring and reporting to the Board.	Annually	1	CYP Data Set	Refer to Number and Performance Data sets.
Responsive	Monitor Safeguarding and Child Protection Indicators	Monitor quarterly provide report to Board	1	Children and Families Service Plan	Refer to Number and Performance Data sets
Targeted	Monitor wider safeguarding information as defined in data set and request expert to present data to Monitoring and Evaluation Group, to allow for greater understanding and scrutiny of information	Every 3 months as defined in report schedule	1	NSCB Minimum Data Set	Refer to Number and Performance Data sets
Governance	Section 28 Self Audit Tool, analyse and report to Board	Annually	1	Section 28 Audit	P1A P1B Refer to Number and Performance Data sets

Procedures Group

Role –To address any issues in protocols or procedures that are highlighted by any of the NSCB groups through the appropriate channels. To update the AWCPP on the Newport website

Strategic Aim	Activity	Board Timescale	Priority	Linked Document	Data Sets N= Number set P= Performance set
Responsive	To maintain and update AWPCC on website.		1		N1G N2P P1A P1B P1F

Communication

Role – to develop a strategy and work plan, to communicate the safeguarding message to practitioners, families, communities, children and young people.

Strategic Aim	Activity	Board Timescale	Priority	Linked Document	Data Sets N= Number set P= Performance set
Responsive	Review protocol for handling press enquiries		1	Corporate media strategy	
Responsive	Develop mechanism / process for disseminating urgent safeguarding messages		1		N1A N1B N1C
Promotion	Write community strategy. Present to Board. Recommend annual themes for Board's focussed work		1		
Promotion	Full development of website		1		
Promotion	Produce and disseminate NSCB newsletter		1		
Promotion	Promote Board's image of safeguarding		1		

Area Safeguarding Groups

Role – to act as the communication link between the NSCB and local practitioners. To improve front line multi agency safeguarding practice by acting as a forum where staff are able to promote good practice, and share learning and information.

Strategic Aim	Activity	Board Timescale	Priority	Linked Document	Data Sets N= Number set P= Performance set
Responsive	Promote learning from Serious Case Reviews with practitioners, providing a forum for disseminating the recommendations and actions from individual Serious Case Reviews		1		N1A N1B N1C Refer to Performance data set.
Responsive	Disseminate new Policies and Procedures and provide the priorities of the NSCB to practitioners		1		N1G
Promotion	Promote the use of the updated websites for communities, families, parents, carers, children and young people		1		
Promotion	Share good practice and disseminate relevant Safeguarding messages		1		N5G Refer to Performance data set.
Governance	Produce Annual Report on work of individual Area Safeguarding Groups and present to Board	Annually as stipulated in Reporting Schedule	1		Refer to Performance data set.

Linked Groups

Role – to ensure the NSCB is appraised of the wider safeguarding agenda.
To maintain regularly working links through NSCB member.

Strategic Aim	Activity	Board Timescale	Priority	Linked Document	Data Sets	
					N= Number set	P= Performance set
Targeted	Children and Domestic Abuse Strategy	Monitor key targets in strategy, and impacts, 6 monthly	1	ODVSG 'Reducing The Risk' Strategy	N2I N2J N3B N3L	P2B P3P
Targeted	Children and Young People's Substance Misuse Group	Report annually	2		N3O N3L N4A N4F	P2C P3Q P3R P3S P5F
Targeted	Teenage pregnancy	Annual update	2	Teenage Pregnancy Strategy	N2Q N2R	
Targeted	Missing Children/ Trafficking	Annual update	2		N2N N3J N3k	
Targeted	Children Missing in Education	Report to M&E Programme Group 6 monthly. Link with Missing Children Group	2	CME Strategy	N2T	
Targeted	Monitor and support Anti Bullying Strategy	Report to Communication and M&E Programme Groups	1		N2P N4E N5E N5G	
Targeted	MAPPA Strategic Board	Report annually	1		N2J	
Targeted	Disabled Children	Report annually	2		N3E	P2A P2M P3H
Targeted	Black & Minority Ethnic Group	Report annually	2		N2O N3F	P2A P3G
Targeted	Vulnerable Adults Group	Report annually	2		N3L N4A N4B N4D	P4B P4C P4D P3P P3S P3M P3N P2B P2C

Strategic Aim	Activity	Board Timescale	Priority	Linked Document	Data Sets N= Number set P= Performance set	
Targeted	IFST	Report annually	1	Transformation of Children's Services	N3S	P3S P5F

Consultation and Participation Group

Role - To engage with children and young people and their families to ensure that they are involved in the planning development and review of services that affect them.

Strategic Aim	Activity	Board Timescale	Priority	Linked Document	Data Sets N= Number set P= Performance set	
Governance	NSCB sign up to participation standards		1	Hear By Rights standards		
Targeted	Develop timetable for consultation contribution events		1		N5G	
Targeted	Mechanism in place for NSCB and partners to gain views of young people and their families		1		N5B N5C N5D N5E N5F	P5A P5B P5C P5D P5E P5F P5G
Targeted	Independent advocacy and independent visiting services available		1	Be Heard	N5F	
Targeted	Increase participation of children at CPC		1	Project stream 1&3 Quality Assurance Section SSD	N5C N5B	P5A P5B P5C P5G
Targeted	New consultation documents for children		1	Project stream 1&2&3 Quality Assurance Section SSD	N5C N5D	P5A P5D
Targeted	Children's NSCB Group to develop		1	Be Heard	N5G	P5G
Targeted	Introduce Lay person on NSCB Board		1		N5H	
Targeted	Review Complaints Procedures and statistics		1	Complaints Procedures Data Set	N5E	P5E

Short Term Task and Finish Groups (T & F Group)

Role – to develop progress and finish specific pieces of work on behalf of the NSCB or its Programme Groups.

Themes

As well as the above works streams the Board will have an annual theme where specific pieces of proactive work will take place by Board members, Programme Groups or individual agencies to deliver a public message about wider safeguarding issues. The theme will be decided by the NSCB; the Business Manager will coordinate, monitor and report on the work to the Board.

This theme will be developed through the following activities:

- Publications, newsletters
- Training events, seminars
- Wide engagement of staff, partners, service users
- Annual NSCB Conference



Newport Safeguarding Children Board
Bwrdd Diogelu Plant Casnewydd

NSCB BUSINESS PLAN

STRATEGIC OBJECTIVES

July 2010

STRATEGIC OBJECTIVES 1: PROTECTION

<p>How much did we do?</p> <p>The number of serious case reviews during the year.</p> <p>The number of serious incidents reported</p> <p>The number of serious incidents Reviews undertaken.</p> <p>The number of LSCB safeguarding children training sessions provided in the last year. The number of staff involved in child protection training</p> <p>The number of known agencies involved with children and their families that have child protection procedures.</p> <p>The number of safeguarding protocols and procedures introduced, revised and updated during the year.</p>	<p>How well did we do it?</p> <p>% of SAIT audits returned by partner agencies in accordance with Section 28 of the Children Act 2004</p> <p>% of partner agencies who have a safeguarding policy within their organisation.</p> <p>% of annual supervision audits that show compliance with corporate policy.</p> <p>% staff involved in child protection work who left the employment of the local authority during the year?</p> <p>% of working days per full time equivalent local authority employees involved in child protection work lost due to sickness?</p> <p>% of multi agency staff with valid CRB checks- disaggregate for Social care, Health and Education.</p> <p>% attendance of NSCB Board meetings</p>
<p>What did we want to achieve?</p> <p><u>All children and young people are safe from harm</u></p>	<p>Did it make a difference?</p> <p><u>Was the NSCB able to demonstrate that children and young people are safe?</u></p> <p><u>Qualitative analysis</u></p> <p><u>Data analysis (quarterly evaluation)</u></p> <ul style="list-style-type: none"> • Fewer SCR's • Fewer serious incidents reported • staff feel more competent in dealing with child protection matters? • More robust policies and procedures <p><u>% analysis</u></p> <ul style="list-style-type: none"> • Fewer children on CPR • Fewer LAC children • Decreasing numbers of CP referrals

STRATEGIC OBJECTIVE 2: PREVENTION

How much did we do?	How well did we do it?
The number of total referrals received by all agencies during the year due to issue of concern for the child.	% of referrals due to concerns for the child
Disaggregate for Education, Police , Health, YOS, Adult services and others (Local Indicator)	% of referrals because of domestic violence
The number of arrests made by the police connected to child abuse incidents	% of referrals due to substance misuse
The number of strategy meetings held during the year	% of referrals was a decision made within one working day?
The number of professional strategy meetings held during the year	% of referrals that are re-referrals within 12months
The number of S.47 meeting held during the year	% of GWENT police child abuse offences resulting in charges for neglect/ Sexual /sexual non familial/Physical/ Physical non familial?
The number of children placed on the child protection register during the year	% of referrals during the year on which a decision was made within 1 working day
The number of children who became looked after during the year due to abuse or neglect.	% of referrals that are re-referrals within 12 months
The number of recorded GWENT police child abuse offences. (Physical/Physical non familial/ Sexual /Sexual non familial/Neglect.	% of referrals for children defined as disabled due to concerns for child (compared to wider population.)
The number of adults referred through to the MARAC process?	% of Initial Assessment completed within seven days
The number of adults referred through to the MAPPA process?	% of initial assessments that were completed where there is evidence that The child has been seen by the Social Worker
The number of concern for child referrals/contacts received during the year for disabled children.	% of Core Assessments completed within 35 working Days
The number of Initial Assessments completed during the year due to concern for child.	% of reviews of child plans for children in need carried out in accordance with the statutory timetable.
The number of Core Assessments completed within the year due to concern for the child	% of eligible relevant & former relevant young people that have a pathway plan in place as required.
How many referrals for trafficking were received?	% of disabled children over 14 years with a transition plan in place
How many referrals for FGM?	
The number of schools with E-safety plans in place	

<p>The number of teenage pregnancies known to social services during the year.</p> <p>The number of teenagers looked after by the local authority who became pregnant during the year</p> <p>The number of children under 18 who have committed suicide?</p>	
<p>What did we want to achieve? (Outcome)</p> <p><u>Children, young people, the public parents and carers know how to keep people safe.</u></p>	<p>Did it make a difference?</p> <p><u>Was the NSCB able to demonstrate that vulnerable children are achieving better outcomes?</u></p> <p><u>Qualitative analysis</u></p> <p><u>Data analysis (quarterly evaluation)</u></p>

STRATEGIC OBJECTIVE 3: PROACTIVE WORKING

How much did we do?	How well did we do it?
The number of children who are looked after by the local authority	% of children who became looked after had a care plan at the point of accommodation.
The number of children subject to a child protection Plan	% of children who became looked after during the year had a plan for permanence at the second LAC review.
The number of children placed on the register for neglect, physical abuse, emotional abuse and sexual abuse.	% of children on the CPR who have an allocated qualified social worker
The number of children becoming the subject of a child protection Plan for a second or subsequent time.	% of initial child protection conferences held within 15 working days of the strategy discussion.
The number of BME children on the CPR	% of initial core group meetings held within 10 working days of the initial
The number of disabled children on the CPR	% of child protection reviews carried out within statutory timescales.
The number of children who were de-registered during the year.	% of BME children on the CPR compared to the wider population/school population.
The number of children subject to the PLO process	% of disabled children on the CPR compared to the wider population/school population.
The number of children whose child care plans lasted more than two years.	% attendance of Health representatives at CP conferences during the year
The number of children reported missing from care overnight.	% attendance of Police representatives at CP conferences during the year
The number of children reported missing from home for more than 24 hours	% attendance of Education representatives at CP conferences during the year
The number of domestic violence incidents reported to social services by the police and other agencies.	% of privately fostered children who had received an assessment during the year.
The number of children reported for committing suicide or acts of self harming.	% of young carers who had received an assessment.
How many SERAF assessments were undertaken?	% of young carers who were provided with a service.
The number of privately fostered children registered with children's social services? The number who have received an initial assessment?	% of children known to be living in households where domestic violence has been reported to the police
The number of children presenting at A&E or mental health services for self harming (UNDER15/18)	% of referrals of children and young people to CAMHS resulting in an assessment

<p>The number of children presenting at A&E or mental health services for attempted suicide? (UNDER 15/18)</p> <p>The number of alcohol-harm /substance misuse related hospital admission rates (under 18yrs/15) disaggregate</p> <p>The number of young carers who became known to social services during the year?</p> <p>The number of children and families referred to the Integrated Family Support Service.</p>	<p>% of assessments to CAMHS resulting in active engagement with the CAHMS</p> <p>% of children of families following involvement by IFSS remained with their parents.</p>
<p>What did we want to achieve?</p> <p><u>Ensure a multi agency approach to ensure that all children are safe from harm</u></p>	<p>Did it make a difference?</p> <p><u>Was the NSCB able to demonstrate that safeguarding was a priority across all partnerships?</u></p> <p><u>Qualitative analysis</u></p> <p><u>Data analysis (quarterly evaluation)</u></p> <p>Where there more children living in secure/stable environments?</p> <p>Did less children require hospital treatments for non accidental and accidental injuries? (CAHMS and hospital)</p> <p>More privately registered children known to social services?</p> <p>Improved access for children to CAHMS services.</p> <p>More children and young people accessing mental health services</p> <p>Fewer children committing suicide</p>

STRATEGIC OBJECTIVE 4: ENSURING CHILDREN ARE SAFE

<p>How much did we do?</p> <p>The number of households where children are living with adults who have been assessed as having substance misuse problems</p> <p>The number of households where children are living with adults who have been assessed as having mental health problems</p> <p>The number of hospital admissions caused by injuries to children and young people</p> <p>The number of women and children moving into refuges</p> <p>The number of bullying incidents reported in schools by young people and the number that required intervention.</p> <p>The number of 10-17 who have become known to the Youth Justice System.</p>	<p>How well did we do it?</p> <p>% of referrals received by social services due to concerns about trafficking during the year.</p> <p>% number of households with children living in temporary accommodation.</p> <p>The average number of days all homeless families with children spent in bed and breakfast accommodation</p> <p>% of families with children moving from refuge accommodation into new accommodation.</p> <p>% number of children and young people aged 10-17 re-offending within twelve months who were already within the youth justice system.</p>
<p>What did we want to achieve?</p> <p><u>Children feel safe in their homes, in their communities and with the organisations and services that support them.</u></p>	<p>Did it make a difference?</p> <p><u>Was the NSCB able to demonstrate that partner agencies achieve best practice in safeguarding</u></p> <p><u>Qualitative analysis</u></p> <p><u>Data analysis (quarterly evaluation)</u></p> <p>Fewer children on the CPR?</p> <p>Fewer children spending long periods on the CPR due to more rigorous care planning.</p> <p>Fewer re-registrations</p> <p>%of children receiving CP services who stated they feel safer as a result of services</p> <p>% of families who following intervention felt their parenting had improved</p> <p>% of children who are not likely to suffer significant harm as a result of intervention and child protection plans are discontinued within six months.</p>

STRATEGIC OBJECTIVE 5: CONSULTATION AND PARTICIPATION

<p>How much did we do?</p> <p>The number of Duty and Assessment questionnaires sent out during the year.</p> <p>The number of Child protection questionnaires given to parents following a conference that were returned.</p> <p>The number of children who attended their conferences</p> <p>The number of children who attended their looked after children reviews.</p> <p>The number of children and young people who contacted the Children's Complaints Officer during the year.</p> <p>The number of children who accessed Tros Gynol advocacy project during the year.</p> <p>The number of looked after children who requested or used an advocate during the year.</p>	<p>How well did we do it?</p> <p>% response rate of DAT questionnaire satisfied with the service they received?</p> <p>% of parents who children were subject to a Child protection conference who felt involved in the process?</p> <p>% of parents who children were subject to a Child protection conference who felt they were given the opportunity to have their views and opinions heard?</p> <p>% of looked after children who stated they were satisfied with the services they were receiving at the LAC review.</p> <p>% of children who made a complaint during the year.</p> <p>% of families who received a service from the IFSS sated they had benefited from the intervention.</p> <p>% Children and young people who report being meaningfully engaged.</p>
<p>What did we want to achieve?</p> <p><u>Vulnerable children and their families have the opportunity to have their views heard and be involved in the planning and development of services that effect them.</u></p>	<p>Did it make a difference?</p> <p><u>Was the NSCB able to demonstrate that children, young people and carers participate in the design and influence delivery of safeguarding services?</u></p> <p><u>Qualitative analysis</u></p> <p><u>Data analysis (quarterly evaluation)</u></p> <p>Children feel safer?</p> <p>Parents feel involved?</p>

NSCB NUMBER DATA SET



Newport Safeguarding Children Board
Bwrdd Diogelu Plant Casnewydd

NSCB NUMBER DATA SET 2010-2011

(How much did we do?)

July 2010

STRATEGIC OBJECTIVE 1 - PROTECTION

NSCB PI NO	PI REF NO	DESCRIPTION	DEFINITION/INFORMATION/SOURCE/ LINK DOCUMENTS	LEAD AGENCY	DATA REPORT
NIA	NEW	THE NUMBER OF SERIOUS CASE REVIEWS DURING THE YEAR	NSCB/POLICE	NSCB/ SOCIAL SERVICES	ANNUAL
N1B	NEW	THE NUMBER OF SERIOUS INCIDENTS REVIEWS REPORTED	NSCB AUDIT GROUP/ SOCIAL SERVICES	NSCB/ SOCIAL SERVICES	ANNUAL
N1C	NEW	THE NUMBER OF SERIOUS INCIDENTS REVIEWS UNDERTAKEN	NSCB AUDIT GROUP/ SOCIAL SERVICES	NSCB/ SOCIAL SERVICES	ANNUAL
NID	NEW	THE NUMBER OF NSCB SAFEGUARDING CHILDREN TRAINING SESSIONS PROVIDED DURING THE YEAR	NSCB TRAINING GROUP	NSCB	ANNUAL
NIE	NEW	THE NUMBER OF STAFF INVOLVED IN CHILD PROTECTION TRAINING DURING THE YEAR	NSCB TRAINING GROUP	NSCB	ANNUAL
N1F	NEW	THE NUMBER OF KNOWN AGENCIES INVOLVED WITH CHILDREN AND THEIR FAMILIES THAT HAVE CHILD PROTECTION PROCEDURES	NSCB/SOCIAL SERVICES DATABASE	NSCB/ SOCIAL SERVICES	ANNUAL
N1G	NEW	THE NUMBER OF SAFEGUARDING PROTOCOLS AND PROCEDURES INTRODUCED, REVISED AND UPDATED DURING THE YEAR.	NSCB/SOCIAL SERVICES DATABASE	NSCB/ SOCIAL SERVICES	ANNUAL

STRATEGIC OBJECTIVE 2 – PREVENTION

NSCB PI NO	PI REF NO	DESCRIPTION	DEFINITION/INFORMATION/SOURCE/ LINK DOCUMENTS	LEAD AGENCY	DATA REPORT
N2A	NEW	THE NUMBER OF TOTAL REFERRALS RECEIVED BY ALL AGENCIES DUE TO CONCERN FOR THE CHILD	SOCIAL SERVICES DATA BASE/NSCB MONITORING AND EVALUATION GROUP	SOCIAL SERVICES/ NSCB	4X YR
N2B	NEW	THE NUMBER OF ARRESTS MADE BY THE POLICE CONNECTED TO CHILD ABUSE INCIDENTS	POLICE DATA/NSCB MONITORING AND EVALUATION GROUP	POLICE/ NSCB	4X YR
N2C	NEW	THE NUMBER OF STRATEGY MEETINGS HELD DURING THE YEAR	SOCIAL SERVICES DATA/NSCB MONITORING AND EVALUATION GROUP	SOCIAL SERVICES/ NSCB	4X YR
N2D	NEW	THE NUMBER OF PROFESSIONAL STRATEGIES HELD DURING THE YEAR	SOCIAL SERVICES DATA/NSCB MONITORING AND EVALUATION GROUP	SOCIAL SERVICES/ NSCB	4X YR
N2E	NEW	THE NUMBER OF S.47 MEETINGS HELD DURING THE YEAR	SOCIAL SERVICES DATA/NSCB MONITORING AND EVALUATION GROUP	SOCIAL SERVICES/ NSCB	4X YR
N2F	NEW	THE NUMBER OF CHILDREN PLACED ON THE CHILD PROTECTION REGISTER DURING THE YEAR	SOCIAL SERVICES DATA/NSCB MONITORING AND EVALUATION GROUP	SOCIAL SERVICES/ NSCB	4X YR
N2G	NEW	THE NUMBER OF CHILDREN WHO BECAME LOOKED AFTER DURING THE YEAR DUE TO ABUSE OR NEGLECT	SOCIAL SERVICES DATA/NSCB MONITORING AND EVALUATION GROUP	SOCIAL SERVICES/ NSCB	4X YR

STRATEGIC OBJECTIVE 2 – PREVENTION (CONT'D)

NSCB PI NO	PI REF NO	DESCRIPTION	DEFINITION/INFORMATION/SOURCE/ LINK DOCUMENTS	LEAD AGENCY	DATA REPORT
N2H	NEW	THE NUMBER OF POLICE CHILD ABUSE OFFENCES (PHYSICAL/PHYSICAL NON FAMILIAL/SEXUAL/SEXUAL NON FAMILIAL/NEGLECT.	POLICE DATA	POLICE/ NSCB	4X YR
N2I	NEW	THE NUMBER OF PEOPLE REFERRED THROUGH TO THE MARAC PROCESS DURING THE YEAR	SOCIAL SERVICES/NSCB MONITORING AND EVALUATION GROUP	SOCIAL SERVICES/ NSCB	4X YR
N2J	NEW	THE NUMBER OF PEOPLE REFERRED THROUGH TO THE MAPPA PROCESS DURING THE YEAR	SOCIAL SERVICES/NSCB MONITORING AND EVALUATION GROUP	SOCIAL SERVICES/ NSCB	4X YR
N2K	NEW	THE NUMBER OF CONCERN FOR THE CHILD REFERRALS/CONTACTS RECEIVED DURING THE YEAR FOR DISABLED CHILDREN	SOCIAL SERVICES/NSCB MONITORING AND EVALUATION GROUP	SOCIAL SERVICES/ NSCB	4X YR
N2L	NEW	THE NUMBER OF INITIAL ASSESSMENTS COMPLETED DURING THE YEAR DUE TO CONCERN FOR THE CHILD.	SOCIAL SERVICES/NSCB MONITORING AND EVALUATION GROUP	SOCIAL SERVICES/ NSCB	4X YR
N2M	NEW	THE NUMBER OF CORE ASSESSMENTS COMPLETED DURING THE YEAR DUE TO CONCERN FOR THE CHILD.	SOCIAL SERVICES/NSCB MONITORING AND EVALUATION GROUP	SOCIAL SERVICES/ NSCB	4X YR
N2N	NEW	THE NUMBER OF REFERRALS FOR TRAFFICKING RECEIVED DURING THE YEAR	SOCIAL SERVICES/NSCB MONITORING AND EVALUATION GROUP	SOCIAL SERVICES/ NSCB	4X YR

STRATEGIC OBJECTIVE 2 – PREVENTION (CONT'D)

NSCB PI NO	PI REF NO	DESCRIPTION	DEFINITION/INFORMATION/SOURCE/ LINK DOCUMENTS	LEAD AGENCY	DATA REPORT
N2O	NEW	THE NUMBER OF REFERRALS FOR FGM RECEIVED DURING THE YEAR	SOCIAL SERVICES/NSCB MONITORING AND EVALUATION GROUP	SOCIAL SERVICES/ NSCB	4X YR
N2P	NEW	THE NUMBER OF SCHOOLS WITH E-SAFETY PLANS/POLICIES IN PLACE	SCHOOLS/NSCB MONITORING AND EVALUATION GROUP	SCHOOLS/ NSCB	ANNUAL
N2Q	NEW	THE NUMBER OF TEENAGE PREGNANCIES KNOWN TO SOCIAL SERVICES DURING THE YEAR	SOCIAL SERVICES/NSCB MONITORING AND EVALUATION GROUP	SOCIAL SERVICES/ NSCB	ANNUAL
N2R	NEW	THE NUMBER OF CHILDREN LOOKED AFTER BY THE LOCAL AUTHORITY WHO BECAME PREGNANT DURING THE YEAR.	SOCIAL SERVICES/NSCB MONITORING AND EVALUATION GROUP	SOCIAL SERVICES/ NSCB	ANNUAL
N2S	NEW	THE NUMBER OF CHILDREN WHO HAVE COMMITTED SUICIDE UNDER 18 YEARS/UNDER 15 YEARS	POLICE/SOCIAL SERVICES/NSCB MONITORING AND EVALUATION GROUP	POLICE/ SOCIAL SERVICES/ NSCB	ANNUAL
N2T	NEW	THE NUMBER OF CHILD DEATHS DURING THE YEAR (UNDER 15/UNDER 18)	NSCB/NSCB MONITORING AND EVALUATION GROUP		ANNUAL

STRATEGIC OBJECTIVE 3 - PROACTIVE WORKING

NSCB PI NO	PI REF NO	DESCRIPTION	DEFINITION/INFORMATION/SOURCE/ LINK DOCUMENTS	LEAD AGENCY	DATA REPORT
N3A	NEW	THE NUMBER OF CHILDREN WHO ARE LOOKED AFTER BY THE LOCAL AUTHORITY.	SOCIAL SERVICES/NSCB MONITORING AND EVALUATION GROUP	NSCB/ SOCIAL SERVICES	4 X YR
N3B	NEW	THE NUMBER OF CHILDREN SUBJECT TO A CHILD PROTECTION PLAN	SOCIAL SERVICES/NSCB MONITORING AND EVALUATION GROUP	NSCB/ SOCIAL SERVICES	4 X YR
N3C	NEW	THE NUMBER OF CHILDREN PLACED ON THE REGISTER FOR NEGLECT/PHYSICAL ABUSE/EMOTIONAL ABUSE & SEXUAL ABUSE	SOCIAL SERVICES/NSCB MONITORING AND EVALUATION GROUP	NSCB/ SOCIAL SERVICES	4 X YR
N3D	NEW	THE NUMBER OF CHILDREN WHO BECAME THE SUBJECT OF A CHILD PROTECTION PLAN FOR A SECOND OR SUBSEQUENT TIME	SOCIAL SERVICES/NSCB MONITORING AND EVALUATION GROUP	NSCB/ SOCIAL SERVICES	4 X YR
N3E	NEW	THE NUMBER OF DISABLED CHILDREN ON THE CPR	SOCIAL SERVICES/NSCB MONITORING AND EVALUATION GROUP	NSCB/ SOCIAL SERVICES	4 X YR
N3F	SCC/030	THE NUMBER OF BME CHILDREN ON THE CPR	SOCIAL SERVICES/NSCB MONITORING AND EVALUATION GROUP	NSCB/ SOCIAL SERVICES	4 X YR
N3G	SCC/030	THE NUMBER OF CHILDREN SUBJECT TO THE PLO PROCESS DURING THE YEAR	SOCIAL SERVICES/NSCB MONITORING AND EVALUATION GROUP	NSCB/ SOCIAL SERVICES	4 X YR

STRATEGIC OBJECTIVE 3 – PROACTIVE WORKING (CONT'D)

NSCB PI NO	PI REF NO	DESCRIPTION	DEFINITION/INFORMATION/SOURCE/ LINK DOCUMENTS	LEAD AGENCY	DATA REPORT
N3H	NEW	THE NUMBER OF CHILDREN WHOSE CARE PLANS LASTED MORE THAN TWO YEARS.	SOCIAL SERVICES/NSCB MONITORING AND EVALUATION GROUP	NSCB/ SOCIAL SERVICES	4 X YR
N3I	NEW	THE NUMBER OF CHILDREN DEREGISTERED DURING THE YEAR THE YEAR.	SOCIAL SERVICES/NSCB MONITORING AND EVALUATION GROUP	NSCB/ SOCIAL SERVICES	4 X YR
N3J	NEW	THE NUMBER OF CHILDREN REPORTED MISSING FROM CARE OVERNIGHT	POLICE/SOCIAL SERVICES/NSCB MONITORING AND EVALUATION GROUP	NSCB/ POLICE/ SOCIAL SERVICES	4 X YR
N3K	NEW	THE NUMBER OF CHILDREN REPORTED MISSING FROM HOME FOR MORE THAN 24 HOURS	POLICE/SOCIAL SERVICES/NSCB MONITORING AND EVALUATION GROUP	NSCB/ POLICE/ SOCIAL SERVICES	4 X YR
N3L	NEW	THE NUMBER OF DOMESTIC VIOLENCE INCIDENTS REPORTED TO SOCIAL SERVICES BY THE POLICE AND OTHER AGENCIES.	SOCIAL SERVICES/NSCB MONITORING AND EVALUATION GROUP	NSCB/ SOCIAL SERVICES	4 X YR
N3M	NEW	THE NUMBER OF CHILDREN PRESENTING AT A& E OR MENTAL HEALTH SERVICES FOR SELF HARMING. UNDER 18/UNDER 15	HEALTH/NSCB MONITORING AND EVALUATION GROUP	NSCB/ HEALTH/ SOCIAL SERVICES	4 X YR
N3N	NEW	THE NUMBER OF CHILDREN PRESENTING AT A& E OR MENTAL HEALTH SERVICES FOR ATTEMPTED SUICIDE. UNDER 18/UNDER 15	HEALTH/NSCB MONITORING AND EVALUATION GROUP	NSCB/ HEALTH/ SOCIAL SERVICES	4 X YR

STRATEGIC OBJECTIVE 3 – PROACTIVE WORKING (CONT'D)

NSCB PI NO	PI REF NO	DESCRIPTION	DEFINITION/INFORMATION/SOURCE/ LINK DOCUMENTS	LEAD AGENCY	DATA REPORT
N3O	NEW	THE NUMBER OF ALCOHOL HARM/SUBSTANCE MISUSE RELATED HOSPITAL ADMISSION RATES UNDER 18/UNDER 15	HEALTH/NSCB MONITORING AND EVALUATION GROUP	NSCB/ HEALTH	ANNUAL
N3P	NEW	THE NUMBER OF PRIVATELY FOSTERED CHILDREN WHO HAVE BEEN REGISTERED WITH CHILDREN SOCIAL SERVICES DURING THE YEAR	SOCIAL SERVICES/NSCB MONITORING AND EVALUATION GROUP	NSCB/ SOCIAL SERVICES	4 X YR
N3Q	NEW	THE NUMBER OF YOUNG CARERS WHO BECAME KNOWN TO SOCIAL SERVICES DURING THE YEAR	SOCIAL SERVICES/NSCB MONITORING AND EVALUATION GROUP	NSCB/ SOCIAL SERVICES	4 X YR
N3R	NEW	THE NUMBER OF SERAF ASSESSMENTS UNDERTAKEN DURING THE YEAR	SOCIAL SERVICES/ NSCB MONITORING AND EVALUATION GROUP	SOCIAL SERVICES/ NSCB	ANNUAL
N3S	NEW	THE NUMBER OF CHILDREN AND FAMILIES REFERRED TO THE INTEGRATED FAMILY SUPPORT SERVICE.	SOCIAL SERVICES	SOCIAL SERVICES	ANNUAL

STRATEGIC OBJECTIVE 4 – ENSURING CHILDREN ARE SAFE

NSCB PI NO	PI REF NO	DESCRIPTION	DEFINITION/INFORMATION/SOURCE/ LINK DOCUMENTS	LEAD AGENCY	DATA REPORT
N 4A	NEW	THE NUMBER OF HOUSEHOLDS WHERE CHILDREN HAVE BEEN IDENTIFIED AS LIVING WITH ADULTS WHO HAVE BEEN ASSESSED AS HAVING SUBSTANCE MISUSE PROBLEMS	HEALTH/NSCB MONITORING AND EVALUATION GROUP	NSCB/ HEALTH	ANNUAL
N4B	NEW	THE NUMBER OF HOUSEHOLDS WHERE CHILDREN HAVE BEEN IDENTIFIED AS LIVING WITH ADULTS WHO HAVE BEEN ASSESSED AS HAVING MENTAL HEALTH PROBLEMS	HEALTH/NSCB MONITORING AND EVALUATION GROUP	NSCB/ HEALTH	ANNUAL
N4C	NEW	THE NUMBER OF HOSPITAL ADMISSIONS CAUSED BY INJURIES TO CHILDREN AND YOUNG PEOPLE	HEALTH/NSCB MONITORING AND EVALUATION GROUP	NSCB/ HEALTH	ANNUAL
N4D	NEW	THE NUMBER OF WOMEN WITH CHILDREN MOVING INTO REFUGES	HOUSING/NSCB MONITORING AND EVALUATION GROUP	NSCB/ HOUSING	ANNUAL
N4E	NEW	THE NUMBER OF BULLYING INCIDENTS REPORTED IN SCHOOLS	SCHOOLS/NSCB MONITORING AND EVALUATION GROUP	NSCB/ SCHOOLS	ANNUAL
N4F	NEW	THE NUMBER OF 10-17 WHO HAVE BECOME KNOWN TO THE YOUTH JUSTICE SYSTEM	YOS/NSCB MONITORING AND EVALUATION GROUP	NSCB/ YOS	ANNUAL

STRATEGIC OBJECTIVE 5 – CONSULTATION AND PARTICIPATION

NSCB PI NO	PI REF NO	DESCRIPTION	DEFINITION/INFORMATION/SOURCE/ LINK DOCUMENTS	LEAD AGENCY	DATA REPORT
N 5A	NEW	THE NUMBER OF DUTY AND ASSESSMENT QUESTIONNAIRES THAT WERE SENT OUT DURING THE YEAR.	SOCIAL SERVICES DATA STRAIGHT TO THE NSCB	SOCIAL SERVICES	ANNUAL
N 5B	NEW	THE NUMBER OF CHILD PROTECTION QUESTIONNAIRES GIVEN TO PARENTS FOLLOWING A CONFERENCE	SOCIAL SERVICES DATA STRAIGHT TO THE NSCB	SOCIAL SERVICES	ANNUAL
N5C	NEW	THE NUMBER OF CHILDREN WHO ATTENDED THEIR CHILD PROTECTION CONFERENCES	SOCIAL SERVICES DATA STRAIGHT TO THE NSCB	SOCIAL SERVICES	ANNUAL
N5D	NEW	THE NUMBER OF CHILDREN WHO ATTENDED THEIR LOOKED AFTER CHILDREN REVIEW	SOCIAL SERVICES DATA STRAIGHT TO THE NSCB	SOCIAL SERVICES	ANNUAL
N5E	NEW	THE NUMBER OF CHILDREN WHO CONTACTED THE CHILDRENS RIGHTS AND COMPLAINTS OFFICER	SOCIAL SERVICES DATA STRAIGHT TO THE NSCB	SOCIAL SERVICES/ NCYPP	ANNUAL
N5F	NEW	THE NUMBER OF CHILDREN WHO ACCESSED TROSGYNOL ADVOCACY PROJECT DURING THE YEAR.	SOCIAL SERVICES DATA STRAIGHT TO THE NSCB	SOCIAL SERVICES	ANNUAL

STRATEGIC OBJECTIVE 5 – CONSULTATION AND PARTICIPATION (CONT'D)

NSCB PI NO	PI REF NO	DESCRIPTION	DEFINITION/INFORMATION/SOURCE/ LINK DOCUMENTS	LEAD AGENCY	DATA REPORT
N5G	NEW	THE NUMBER OF CONSULTATION EVENTS WHERE CHILDREN AND YOUNG PEOPLE ARE ABLE TO CONTRIBUTE	NCYPP/SOCIAL SERVICES DATA STRAIGHT TO THE NSCB	SOCIAL SERVICES/ NCYPP	ANNUAL
N5H	NEW	THE NUMBER OF CONSULTATION EVENTS WHERE CHILDREN AND THEIR FAMILIES ARE ABLE TO CONTRIBUTE	NCYPP/SOCIAL SERVICES DATA STRAIGHT TO THE NSCB	SOCIAL SERVICES/ NCYPP	ANNUAL

NSCB PERFORMANCE DATA SET



Newport Safeguarding Children Board
Bwrdd Diogelu Plant Casnewydd

NSCB PERFORMANCE DATA SET 2010-2011

(How well did we do it?)

July 2010

STRATEGIC OBJECTIVE 1 - PROTECTION

NSCB PI NO	PI REF NO	DESCRIPTION	DEFINITION/INFORMATION/SOURCE/ LINK DOCUMENTS	LEAD AGENCY	DATA REPORT
P1A	NEW	% OF SAIT AUDITS RETURNS BY KEY PARTNERS AND BODIES IN ACCORDANCE WITH SECTION 28 OF THE CHILDREN ACT 2004.	SECTION 28 AUDIT CHILDREN ACT 2004 SAIT	NSCB	ANNUAL
P1B	NEW	% OF PARTNER AGENCIES THAT HAVE A SAFEGUARDING POLICY WITHIN THEIR ORGANISATION	SECTION 28 AUDIT CHILDREN ACT 2004 SAIT	NSCB	ANNUAL
P1C	NEW	% OF ANNUAL SUPERVISION AUDITS THAT SHOW COMPLIANCE WITH CORPORATE POLICY.	SOCIAL SERVICES CORPORATE SUPERVISION POLICY	SOCIAL SERVICES	ANNUAL
P1D	NEW	% OF STAFF INVOLVED IN CHILD PROTECTION WORK WHO LEFT THE LOCAL AUTHORITY DURING THE YEAR	LOCAL AUTHORITY PERSONNEL DATA STRAIGHT TO NSCB	LOCAL AUTHORITY HR	ANNUAL
P1E	NEW	% OF WORKING DAYS PER FULL TIME EQUIVALENT LOCAL AUTHORITY EMPLOYEES INVOLVED IN CHILD PROTECTION LOST DUE TO SICKNESS	LOCAL AUTHORITY PERSONNEL DATA STRAIGHT TO NSCB	LOCAL AUTHORITY HR	ANNUAL
P1F	NEW	% MULTI AGENCY STAFF WITH VALID CRB CHECKS	DISAGGREGATED DATA FROM SCHOOL STAFF, HEALTH STAFF, SOCIAL SERVICES	SSD/ SCHOOLS/ HEALTH	ANNUAL
P1G	NEW	% OF ATTENDANCE OF NSCB BOARD/PROGRAMME GROUP MEETINGS	TAKEN FROM NSCB DATA	NSCB	ANNUAL

STRATEGIC OBJECTIVE 2 - PREVENTION

NSCB PI NO	PI REF NO	DESCRIPTION	DEFINITION/INFORMATION/SOURCE/ LINK DOCUMENTS	LEAD AGENCY	DATA REPORT
P2A	NEW	% OF REFERRALS RECEIVED BY SOCIAL SERVICES DUE TO REASONS OF CONCERN FOR THE CHILD. % OF REFERRALS FOR CHILDREN DEFINED AS DISABLED/BME DUE TO CONCERNS FOR THE CHILD (COMPARED WITH REFERRAL POPULATION FIGURES)	DEFINITION OF REFERRAL TAKEN FROM NATIONAL PERFORMANCE INDICATOR SOCIAL CARE AND CONCERN FOR THE CHILD TAKEN FROM WAG 903 CHILD IN NEED CODE LIST	SOCIAL SERVICES	4 X 4 YEARLY
P2B	NEW	% OF REFERRALS TO THE SOCIAL SERVICES RECEIVED BECAUSE OF DOMESTIC VIOLENCE	TAKEN FROM CIN CENSUS GUIDANCE	SOCIAL SERVICES	4X 4 YEARLY
P2C	NEW	% OF REFERRALS TO SOCIAL SERVICES RCEIVED DUE TO SUBSTANCE MISUSE	TAKEN FROM CIN CENSUS GUIDANCE	SOCIAL SERVICES	4X 4 YEARLY
P2D	SCC/006	% OF REFERRALS WERE A DECISION WAS MADE WITHIN ONE WORKING DAY	NATIONAL PERFORMANCE INDICATOR DATA UNIT 2010-2011	SOCIAL SERVICES	4X 4 YEARLY
P2E	SCC/010	% OF REFERRAL THAT ARE RE-REFERRALS WITHIN 12 MONTHS	NATIONAL PERFORMANCE INDICATOR DATA UNIT 2010-2011	SOCIAL SERVICES	4X 4 YEARLY
P2F	NEW	% OF GWENT POLICE CHILD ABUSE OFFENCES RESULTING IN CHARGES	POLICE DATA SUPPLIED STRAIGHT TO NSCB	POLICE	ANNUAL

STRATEGIC OBJECTIVE 2 - PREVENTION (CONT'D)

NSCB PI NO	PI REF NO	DESCRIPTION	DEFINITION/INFORMATION/SOURCE/ LINK DOCUMENTS	LEAD AGENCY	DATA REPORT
P2H	SCC/042a	% OF INITIAL ASSESSMENTS COMPLETED IN SEVEN WORKING DAYS	NATIONAL PERFORMANCE INDICATOR DATA UNIT 2010-2011	SOCIAL SERVICES	4X 4 YEARLY
P2I	SCC/011(a)	% OF INITIAL ASSESSMENTS THAT WERE COMPLETED THAT THE CHILD WAS SEEN BY THE SOCIAL WORKER	NATIONAL PERFORMANCE INDICATOR DATA UNIT 2010-2011	SOCIAL SERVICES	4X 4 YEARLY
P2J	SCC/016	% OF REVIEWS OF PLANS OF CHILD IN NEED CARRIED OUT IN ACCORDANCE WITH THE STATUTORY TIMETABLE	NATIONAL PERFORMANCE INDICATOR DATA UNIT 2010-2011	SOCIAL SERVICES	4X 4 YEARLY
P2K	SCC/043(a)	% OF CORE ASSESSMENTS COMPLETED WITHIN THIRTY FIVE WORKING DAYS	NATIONAL PERFORMANCE INDICATOR DATA UNIT 2010-2011	SOCIAL SERVICES	4X 4 YEARLY
P2L	SCC/041(a)	% OF ELIGIBLE, RELEVANT AND FORMER RELEVANT CHILDREN THAT HAVE A PATHWAY PLAN AS REQUIRED	NATIONAL PERFORMANCE INDICATOR DATA UNIT 2010-2011 LEAVING CARE ACT 2000	SOCIAL SERVICES	4X 4 YEARLY
P2M	NEW	% OF DISABLED CHILDREN TEAM WITH A TRANSITION PLAN IN PLACE	LOCAL AUTHORITY DATA STRAIGHT TO NSCB	SOCIAL SERVICES	ANNUAL

STRATEGIC OBJECTIVE 3 – PROACTIVE WORKING

NSCB PI NO	PI REF NO	DESCRIPTION	DEFINITION/INFORMATION/SOURCE/ LINK DOCUMENTS	LEAD AGENCY	DATA REPORT
P 3A	SCC/001	% OF CHILDREN WHO BECAME LOOKED AFTER DURING THE YEAR HAD A CARE PLAN AT THE POINT OF ACCOMMODATION	NATIONAL PERFORMANCE INDICATOR DATA UNIT 2010-2011	SOCIAL SERVICES	4X 4 YEARLY
P3B	SCC/001	% OF CHILDREN WHO BECAME LOOKED AFTER DURING THE YEAR HAD A PLAN FOR PERMANENCE AT THE SECOND LAC REVIEW.	NATIONAL PERFORMANCE INDICATOR DATA UNIT 2010-2011	SOCIAL SERVICES	4X 4 YEARLY
P3C	SCC/013	% OF CHILDREN ON THE CPR WHO HAVE A QUALIFIED SOCIAL WORKER.	NATIONAL PERFORMANCE INDICATOR DATA UNIT 2010-2011	SOCIAL SERVICES	4X 4 YEARLY
P3D	SCC/014	% OF INITIAL CHILD PROTECTION CONFERENCES HELD WITHIN 15 WORKING DAY OF THE STRATEGY MEETING.	NATIONAL PERFORMANCE INDICATOR DATA UNIT 2010-2011	SOCIAL SERVICES	4X 4 YEARLY
P3E	SCC/015	% OF INITIAL CORE GROUPS HELD WITHIN 10 WORKING DAYS OF THE INITIAL CPC	NATIONAL PERFORMANCE INDICATOR DATA UNIT 2010-2011	SOCIAL SERVICES	4X 4 YEARLY
P3F	SCC/034	% OF CHILD PROTECTION REVIEWS CARRIED OUT WITHIN STAUTORY TIMESCALES	NATIONAL PERFORMANCE INDICATOR DATA UNIT 2010-2011	SOCIAL SERVICES	4X 4 YEARLY
P3G	NEW	% OF BME CHILDREN ON THE CPR COMPARED TO THE WIDER POPULATION	NATIONAL PERFORMANCE INDICATOR DATA UNIT 2010-2011	SOCIAL SERVICES	ANNUAL

STRATEGIC OBJECTIVE 3 – PROACTIVE WORKING (CONT'D)

NSCB PI NO	PI REF NO	DESCRIPTION	DEFINITION/INFORMATION/SOURCE/ LINK DOCUMENTS	LEAD AGENCY	DATA REPORT
P 3H	NEW	% OF DISABLED CHILDREN ON THE CPR COMPARED TO THE WIDER POPULATION	NATIONAL PERFORMANCE INDICATOR DATA UNIT 2010-2011	SOCIAL SERVICES	ANNUAL
P3I	NEW	% OF POLICE REPRESENTATIVES AT CP CONFERENCES DURING THE YEAR	SOCIAL SERVICES DATA STRAIGHT TO THE NSCB	SOCIAL SERVICES	2X YEAR
P3J	NEW	% OF EDUCATION REPRESENTATIVES AT CP CONFERENCES DURING THE YEAR	SOCIAL SERVICES DATA STRAIGHT TO THE NSCB	SOCIAL SERVICES	2X YEAR
P3K	NEW	% OF HEALTH REPRESENTATIVES AT CP CONFERENCES DURING THE YEAR	SOCIAL SERVICES DATA STRAIGHT TO THE NSCB	SOCIAL SERVICES	2X YEAR
P3L	NEW	% OF PRIVATELY FOSTERED CHILDREN WHO HAD RECEIVED AN INITIAL ASSESSMENT?	FOSTERING DATA STRAIGHT TO NSCB	SOCIAL SERVICES	2X YEAR
P3M	SCC/030	% OF YOUNG CARERS KNOWN TO SOCIAL SERVICES WHO HAD RECEIVED AN ASSESSMENT	NATIONAL PERFORMANCE INDICATOR DATA UNIT 2010-2011	SOCIAL SERVICES	2X YEAR
P3N	SCC/030	% OF YOUNG CARERS KNOWN TO SOCIAL SERVICES WHO WERE PROVIDED WITH A SERVICE	NATIONAL PERFORMANCE INDICATOR DATA UNIT 2010-2011	SOCIAL SERVICES	2X YEAR

STRATEGIC OBJECTIVE 3 – PROACTIVE WORKING (CONT'D)

NSCB PI NO	PI REF NO	DESCRIPTION	DEFINITION/INFORMATION/SOURCE/ LINK DOCUMENTS	LEAD AGENCY	DATA REPORT
P3P	NEW	% OF CHILDREN KNOWN TO BE LIVING IN HOUSEHOLDS WERE DOMESTIC VIOLENCE HAS BEEN REPORTED TO THE POLICE.	SOCIAL SERVICES/POLICE STRAIGHT TO NSCB	POLICE/ SOCIAL SERVICES	ANNUAL
P3Q	NEW	% OF REFERRALS OF CHILDREN AND YOUNG PEOPLE TO CAMHS RESULTING IN AN ASSESSMENT	HEALTH DATA STRAIGHT TO THE NSCB	HEALTH	ANNUAL
P3R	NEW	% OF ASSESSMENT OF CHILDREN AND YOUNG PEOPLE BY CAMHS RESULTING IN ACTIVE ENGAGEMENT WITH CAMHS?	HEALTH DATA STRAIGHT TO THE NSCB	HEALTH	ANNUAL
P3S	NEW	% CHILDREN OF FAMILIES FOLLOWING INVOLVEMENT WITH IFSS REMAINED WITH THEIR PARENTS.	SOCIAL SERVICES DATA STRAIGHT TO THE NSCB	SOCIAL SERVICES	ANNUAL

STRATEGIC OBJECTIVE 4 - ENSURING CHILDREN ARE SAFE

NSCB PI NO	PI REF NO	DESCRIPTION	DEFINITION/INFORMATION/SOURCE/ LINK DOCUMENTS	LEAD AGENCY	DATA REPORT
P 4A	NEW	% OF REFERRALS RECEIVED BY SOCIAL SERVICES DUE TO CONCERNS REGARDING CHILD TRAFFICKING.	TAKEN FROM CIN CENSUS GUIDANCE	SOCIAL SERVICES	ANNUAL
P 4B	NEW	% NUMBER OF HOUSEHOLDS WITH CHILDREN LIVING IN TEMPORARY ACCOMODATION	HOUSING DATA STRAIGHT TO NSCB	HOUSING	ANNUAL
P4C	HHA/016	THE AVERAGE NUMBER OF DAYS ALL HOMELESS FAMILIES WITH CHILDREN SPENT IN BED AND BREAKFAST ACCOMMODATION.	NATIONAL PERFORMANCE INDICATOR DATA UNIT 2010-2011	HOUSING	ANNUAL
P 4D	NEW	% OF FAMILIES WITH CHILDREN MOVING FROM REFUGEE ACCOMMODATION INTO NEW ACCOMMODATION	HOUSING DATA STRAIGHT TO NSCB	HOUSING	ANNUAL
P4E	NEW	% NUMBER OF CHILDREN AND YOUNG PEOPLE AGED 10-17 REOFFENDING WITHIN TWELVE MONTHS WHO WERE ALREADY WITHIN THE YOUTH JUSTICE SYSTEM	YOUTH OFFENDING DATA STRAIGHT TO NSCB	YOUTH OFFENDING SERVICE	ANNUAL

STRATEGIC OBJECTIVE 5 - CONSULTATION AND PARTICIPATION

NSCB PI NO	PI REF NO	DESCRIPTION	DEFINITION/INFORMATION/SOURCE/ LINK DOCUMENTS	LEAD AGENCY	DATA REPORT
P 5A	NEW	% RESPONSE RATE OF DATA QUESTIONNAIRE WHO FELT THEY HAD BENEFITED FROM THE SERVICE THEY HAD RECEIVED	SOCIAL SERVICES DATA STRAIGHT TO THE NSCB	SOCIAL SERVICES	ANNUAL
P 5B	NEW	% OF PARENTS WHOSE CHILD WERE SUBJECT TO A CHILD PROTECTION CONFERENCE WHO FELT INVOLVED IN THE PROCESS.	SOCIAL SERVICES DATA STRAIGHT TO THE NSCB	SOCIAL SERVICES	ANNUAL
P5C	NEW	% OF PARENTS WHOSE CHILD WERE SUBJECT TO A CHILD PORTECTION CONFERENCE WHO FELT THEY WERE GIVEN THE OPPORTUNITY TO HAVE THEIR VIEWS HEARD.	SOCIAL SERVICES DATA STRAIGHT TO THE NSCB	SOCIAL SERVICES	ANNUAL
P5D	NEW	% OF LOOKED AFTER CHILDREN WHO STATED THEY WERE SATISFIED WITH THE SERVICES THEY WERE RECEIVING AT THEIR LAC REVIEW	SOCIAL SERVICES DATA STRAIGHT TO THE NSCB	SOCIAL SERVICES	ANNUAL
P5E	NEW	% CHILDREN OF WHO MADE A COMPLAINT DURING THE YEAR.	SOCIAL SERVICES DATA STRAIGHT TO THE NSCB	SOCIAL SERVICES	ANNUAL
P5F	NEW	% OF FAMILIES WHO RECEIVED A SERVICE FROM THE IFSS SAID THAT INTERVENTION HAD MADE A DIFFERENCE	SOCIAL SERVICES DATA STRAIGHT TO THE NSCB	SOCIAL SERVICES	ANNUAL
P5G	LOCAL 5.1(b)	% CHILDREN AND YOUNG PEOPLE WHO REPORT BEING MEANINGFULLY ENGAGED	NCYPP DATA STRAIGHT TO THE NSCB	NCYPP	ANNUAL

APPENDIX 6

A REVIEW OF PROGRESS AGAINST THE NSCB BUSINESS PLAN

Template for NSCB Annual Report

Section	Suggested Content
1. Summary	<ul style="list-style-type: none"> • What were the key priorities which have been identified for the NSCB this year and why had these been identified as priorities? • Key areas of progress/achievements in relation to these priorities (and others which may have emerged during the year) with evidence of improved outcomes. • Remaining challenges and issues for the NSCB and issues to be raised with NSS. • Any significant local issues on safeguarding or for the NSCB e.g. SCRs, serious incidents notified in the area, messages from inspection, new NSCB chair.
2. Governance and accountability arrangements	<p>How has the NSCB ensured it has operated effectively during this year? E.G.</p> <ul style="list-style-type: none"> • Role, function and structure of the Board and sub-committees. • Relationship to NSS • Membership and attendance (including Programme Groups and plans for lay members) • Role of Chair, DCS, Lead Member, Chief Executive • Relationship to agencies Boards • Financial arrangements
3. Monitoring and Evaluation / Quality Assurance Activity	<p>What has the NSCB done during the year to monitor and evaluate local safeguarding arrangements?</p> <p>What issues arose from challenge to the NSS?</p>

	<p>What did this activity tell the NSCB about the effectiveness of NSS arrangements to safeguard children and what has been done as a result of the findings? E.G.</p> <ul style="list-style-type: none"> • Overseeing the identification of and quality of work with children in need of protection. • Audit priorities which were agreed for the year and why they were identified as priorities. • Summary of quality assurance activity undertaken during the year, what did it tell the NSCB about local safeguarding arrangements, including from a wide range of sources, E.G. <ul style="list-style-type: none"> - Single and multi-agency audit/quality assurance activity (including how independence was secured); - Use of multi-agency safeguarding data; - Learning from serious case reviews: in the case of an SCR, has the partnership implemented the corresponding action plan and what lessons were learned?; - Views of service users and staff; - Complaints. • NSCB comments on the joint strategic needs assessment and the issues it raised about safeguarding priorities and priority groups of children and young people locally. • Areas of strength and areas requiring improvement, including how this will be addressed. • Evidence of activity impacting on outcomes. • Issues which NSS will be asked to address in the CYPP. • Equalities.
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<p>4. Progress on priority policy areas</p>	<p>What has been progressed locally during the year in response to national expectations and local need, what impact has this activity made to local arrangements and outcomes for children and young people, how will this be progressed further next year? E.G.</p> <ul style="list-style-type: none"> • Safeguarding policy and priorities in the CYPP. • Safeguarding in schools • IFST • Safer workforce • CDOP • Missing children • Sexual exploitation • E-safety • Bullying • Accident prevention • DV/ Adult Mental Health / Learning Difficulties & Disabilities/ Drugs & Alcohol. • Private fostering • Forced marriage • Engagement of the wider community in safeguarding, E.G. VCS, faith groups.
<p>5. Priorities for the following year</p>	<p>What are the identified safeguarding priorities for both the NSCB and NSS during the next year and indicative ways forward?</p>

This will be accompanied by the council profile and safeguarding dataset